

Ten Year Financial Plan - Cash Flow

| | 2015/16 \$ '000 | 2016/17 \$ '000 | 2017/18 \$ '000 | 2018/19 \$ '000 | 2019/20 \$ '000 | 2020/21 \$ '000 | 2021/22 \$ '000 | 2022/23 \$ '000 | 2023/24 \$ '000 | 2024/25 \$ '000 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Cash Flows from Operating Activities | | | | | | | | | | |
| Receipts: | | | | | | | | | | |
| Rates & Annual Charges | 100,817 | 104,583 | 113,506 | 118,841 | 124,484 | 128,114 | 131,897 | 135,763 | 139,621 | 143,686 |
| User Charges & Fees | 43,722 | 44,903 | 46,070 | 47,222 | 48,355 | 49,564 | 50,803 | 52,073 | 53,323 | 54,656 |
| Interest & Investment Revenues | 2,508 | 2,838 | 2,655 | 2,922 | 2,894 | 2,902 | 2,915 | 2,901 | 2,860 | 2,800 |
| Grants & Contributions | 12,040 | 10,755 | 10,857 | 11,123 | 11,718 | 11,340 | 11,501 | 11,772 | 12,370 | 11,997 |
| Other | 11,300 | 11,596 | 11,554 | 11,843 | 12,127 | 12,430 | 12,741 | 13,059 | 13,373 | 13,707 |
| Payments: | | | | | | | | | | |
| Employee Benefits & On-Costs | (64,064) | (65,767) | (67,630) | (69,524) | (71,471) | (73,470) | (75,879) | (78,363) | (80,930) | (83,575) |
| Materials & Contracts | (59,324) | (61,960) | (61,627) | (66,453) | (72,099) | (73,568) | (75,744) | (78,110) | (80,808) | (82,548) |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - |
| Other | (21,096) | (21,634) | (22,234) | (22,717) | (23,325) | (23,879) | (24,521) | (25,054) | (25,723) | (26,336) |
| Net Cash provided by (or used in) Operating Activities | 25,903 | 25,314 | 33,151 | 33,257 | 32,683 | 33,433 | 33,713 | 34,041 | 34,086 | 34,387 |
| Cash Flows from Investing Activities | | | | | | | | | | |
| Receipts: | | | | | | | | | | |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 1,870 | 2,121 | 2,134 | 2,145 | 2,157 | 2,170 | 2,183 | 2,196 | 2,209 | 2,223 |
| Sale of Non-current assets classified as "held for resale" | 9,969 | 5,463 | 3,788 | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | (58,436) | (45,016) | (27,786) | (34,492) | (32,638) | (33,157) | (33,994) | (34,853) | (35,702) | (36,604) |
| Net cash provided by (or used in) Investing Activities | (46,597) | (37,432) | (21,864) | (32,347) | (30,481) | (30,987) | (31,811) | (32,657) | (33,493) | (34,381) |
| Cash Flows from Financing Activities | | | | | | | | | | |
| Receipts: | | | | | | | | | | |
| Proceeds from Borrowings & Advances | 4,785 | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | |
| Repayment of Borrowings & Advances | (1,248) | (1,543) | (1,543) | (1,543) | (1,543) | (1,543) | (1,543) | (1,543) | (1,543) | (1,067) |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - |
| Dividend Paid to Minority Interests | (692) | (692) | (710) | (729) | (747) | (765) | (784) | (804) | (824) | (843) |
| Net cash provided by (or used in) Financing Activities | 2,845 | (2,235) | (2,253) | (2,272) | (2,290) | (2,308) | (2,327) | (2,347) | (2,367) | (1,910) |
| Net Increase/(Decrease) in Cash & Investments | (17,849) | (14,353) | 9,034 | (1,362) | (88) | 138 | (425) | (963) | (1,774) | (1,904) |
| plus: Cash & Investments - beginning of year | 83,762 | 65,913 | 51,560 | 60,594 | 59,232 | 59,144 | 59,282 | 58,857 | 57,894 | 56,120 |
| Cash & Investments - end of year | 65,913 | 51,560 | 60,594 | 59,232 | 59,144 | 59,282 | 58,857 | 57,894 | 56,120 | 54,216 |